

PRESS RELEASE

Toulouse, 5 August 2025 at 7 am

ACTIA GROUP

SECOND QUARTER AND FIRST HALF 2025

TURNOVER

Stabilisation of the business against an as yet uncertain global backdrop

In the second quarter 2025, ACTIA Group achieved consolidated turnover of €140.6m, a slight improvement of 0.7% compared to the same period in 2024. Over the first half 2025, turnover reached €266.4m, down by 4.7%, mainly due to the expected slowdown in the business of the Mobility Division. The Group's other divisions continued with a positive trend and growing sales: +16.4% for Aerospace, +30.3% for Energy and +2.8% for Engineering Services, thus illustrating the pertinence of the diversification strategy embarked upon several years ago. The performance in France compared to the international business diverged considerably between the first and second quarters: France, with 41.8% of the Group's turnover, saw slight growth of 1.2%, while the international business finished the half down by 6.4% despite a better second quarter, up by 4.0%.

Faced with the ever-present challenges posed by fierce competition and with the need to accompany the technological progress in its markets, the Group continues to adapt its manufacturing base both in France and in its international structures. These transformations are an integral part of the drive for sustainable performance and social dialogue, with the objective of securing the conditions for future growth, in line with the Group's strategic roadmap. In an economic environment that remains unsettled on a global scale, the Group confirms its objective of stabilising the full-year 2025 turnover at the same level as 2024.

Consolidated turnover in € millions, IFRS	2025 ⁽¹⁾	2024	Var. (in € millions and as a %)	
Q1	125.8	139.8	-14.0	-10.0%
o/w total sales ⁽²⁾	138.1	151.6	-13.5	-8.9%
o/w intra-group	-12.3	-11.8	+0.5	+4.4%
Q2	140.6	139.7	+0.9	+0.7%
o/w total sales ⁽²⁾	151.5	150.2	+1.3	+0.9%
o/w intra-group	-10.8	-10.5	+0.4	+3.4%
H1	266.4	279.5	-13.1	-4.7%
o/w total sales ⁽²⁾	289.6	301.8	-12.2	-4.0%
o/w intra-group	-23.2	-22.3	+0.9	+3.9%

(1) Unaudited data.

(2) Consolidated turnover corresponds to the sales minus intra-group invoices.

The **Mobility Division** designs and produces embedded equipment and electronic systems to address the various challenges faced by terrestrial mobility in the areas of road and rail transport, the transportation of goods and people, and plant for construction as well as agricultural vehicles. The wide range of solutions and associated services includes smart and upgradeable technologies to improve the user experience, encourage the energy transition and contribute to the sustainability of vehicles, while accelerating progress towards new generations of digitalised vehicles (software-driven, electric and autonomous vehicles, etc). This division also houses the Group's EMS* business, including the field of home automation.

Mobility Division sales in € millions	2025	2024	Var. (in € millions and as a %)	
Q1	103.4	122.8	-19.5	-15.9%
Q2	112.2	115.5	-3.3	-2.9%
H1	215.5	238.3	-22.8	-9.6%



In the second quarter 2025, the Mobility Division generated sales of €112.2m, representing 74.0% of Group sales, compared to 76.9% in the previous year. Even though the difficulties in the automotive sector in Europe continue, the division benefited from the entry into force of new regulatory requirements (RED II), which led certain customers, particularly in the area of Trucks, to refocus their orders on older generations of products. This trend helped to temporarily support the business in the second quarter, but probably to the detriment of the third quarter which is expected to experience a lag in the demand for the new generations of products developed by ACTIA. Important technical milestones were achieved in the development of new, centralised electronic architectures (zonal computers and HPC**), especially for applications in the key segments of Trucks and Specialised Vehicles. Business in the Buses & Coaches segment continued to be driven by the contracts won in China, and its vehicles are enjoying growing success internationally. In Rail, sales were well down due to the termination in the second quarter 2024 of programmes (including for the Olympic Games) which had made a significant contribution to the business a year earlier. The new contracts, including the international contract with Alstom, are, for the time-being mostly in the engineering phase, with no significant shipments expected before mid-2026. However, there are still many commercial successes in this segment, and ACTIA continues to pursue the reconfiguration of the Rail business, particularly in Millau, in order to seize the opportunities that exist in this market and to be able to maximise the performance of future programmes as soon as they enter into production.

The **Aerospace Division** designs and produces embedded electronic systems for aeronautics and space, as well as complete and integrated solutions for satellite telecommunications.

Aerospace Division sales in € millions	2025	2024	Var. (in € millions and as a %)	
Q1	15.8	13.2	+2.7	+20.1%
Q2	20.6	18.1	+2.5	+13.7%
H1	36.5	31.3	+5.1	+16.4%

In the second quarter 2025, the Aerospace Division once again enjoyed sustained sales growth of 13.7%, rising to €20.6m. This performance reflects the progress made in France and Sweden, renewed momentum among the major European customers in the area of defence, as well as the effect of the integration of STEEL Electronique, consolidated since 1 June 2024. The Aerospace Division fully justifies its positioning as a systems provider with a comprehensive offer, including turnkey solutions, which is creating considerable interest in export markets.

The **Energy Division** develops, integrates and implements innovative solutions for the management, transportation and distribution of electricity for major players in the energy business.

Energy Division sales in € millions	2025	2024	Var. (in € millions and as a %)	
Q1	8.2	6.0	+2.2	+36.9%
Q2	7.5	6.0	+1.4	+23.7%
H1	15.7	12.1	+3.7	+30.3%

In the second quarter 2025, the Energy Division recorded growth of 23.7% with sales of €7.5m, in line with its growth trajectory, driven in particular by the success of its solutions and equipment for smart network management. This increase reflects the satisfactory deployment of these solutions on the power grids in France, and the continuation of the contracts won in Africa in terms of the optimisation of electricity distribution infrastructures and smart networks.

The **Engineering Services Division** designs and develops embedded products and systems, along with software services for the mobility and industrial sectors.

Engineering Division sales in € millions	2025	2024	Var. (in € millions and as a %)	
Q1	9.2	8.7	+0.5	+5.9%
Q2	9.7	9.7	+0.0	+0.0%
Q1	18.9	18.3	+0.5	+2.8%

In the second quarter 2025, the Engineering Division achieved turnover of €9.7m, stable compared to the same period in 2024. ACTIA's expertise continued to attract customers, especially in the fields of embedded systems for vehicles, the Software Defined Vehicle (SDV) and also for major European key accounts in the electronics sector.

2025 OUTLOOK (reminder)

The contrasting performance of the different divisions in the first half 2025 reflects the inconsistent dynamics in the various markets addressed by ACTIA, but also confirms the solidity of its technological and industrial positioning. Given the current economic context, ACTIA Group remains cautious as to the immediate prospects for its Mobility Division. Nevertheless, further growth from the other 3 divisions (Aerospace, Energy and Engineering Services) should make it possible to stabilise turnover in 2025 at the same level as 2024, namely at around €535m.

In view of this environment, ACTIA continues to adapt its production facilities as part of an overall programme of rationalisation intended to align the organisation and its production capacity with the current reality in the markets, while preserving some room for manoeuvre to be able to react to any rapid recovery. The different sites and the way they are organised therefore continue to evolve in order to improve competitiveness, accompany technological advances and over time preserve the Group's expertise. This programme goes hand in hand with redoubled efforts to preserve cash and reduce inventories, as part of the ongoing initiatives already successfully undertaken in the previous year.

As a driver of innovation, ACTIA Group is naturally evolving towards vehicle technologies such as the Software Defined Vehicle, artificial intelligence and eco-design, which is the main driver of the Group in its contribution to decarbonisation.

In 2026, the new families of products that will be put into production will further reinforce ACTIA Group's growth trajectory towards achieving its goal of turnover of €700m in 2028.

* EMS: Electronics Manufacturing & Services

**HPC: High Performance Computing

ABOUT ACTIA

ACTIA Group is a mid-market company (ETI) founded in 1986. It is at once family-owned and international and its head office is located in France. The family aspect guarantees the long-term future of the Group and its independence with an ever-present entrepreneurial spirit. ACTIA's business is to design, produce and exploit electronics to address the major challenges faced in the sectors of terrestrial mobility, aeronautics, space and energy.

The commitments made by ACTIA are reflected in the Group's ambitious contributions to addressing the energy transition, sustainability, safety and connectivity. Control over the design and production of solutions bearing the ACTIA signature is a true guarantee of quality. Without exception, all Group employees share this belief in quality in a fully certified environment.

KEY FIGURES

- 2024 turnover: €535.1m.
- Nearly 4,000 employees around the world, including approximately 1,450 engineers and technicians working in R&D.
- Present in 16 countries.
- 14 to 18% of revenue reinvested every year in R&D.

STOCK EXCHANGES

- Euronext Growth Paris
- ISIN FR0000076655 – Mnemonic: ALATI – Reuters: ALATI.PA – Bloomberg: ALATI:FP
- Indices: Euronext Growth All Shares – Euronext Tech Croissance – Euronext Helios Space

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DATES FOR THE DIARY

- H1 2025 results: Friday 19 September 2025
- Q3 2025 turnover: Wednesday 19 November 2025 (7 am)

